**Ministry of Education and Science of Ukraine** 

Sumy State University Academic and Research Institute of Business, Economics and Management Lovely Professional University

# Business Ethics and Leadership

Proceedings of the International Scientific and Practical Online-Conference

# (Sumy, November 29-30, 2021)



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#### THE MAIN ASPECTS OF CUSTOMER-ORIENTED ENTERPRISE MANAGEMENT

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One of the most important tasks of any enterprise is to ensure its success and loyalty to customers for further effective development. Poor service delivery is a problem that can and should be solved. Consumers who are dissatisfied with the quality or provision of incomplete services begin to go to competitors. And in this case, the company loses the customer and profits.

Research has shown that in practice the success of the formation and development of market potential of modern enterprises depends on a number of trends: the use of innovation and investment programs, updating the range, technological, financial, material resources and implementation of customeroriented marketing policy. It is important not just to be able to produce a certain number of products or provide services, but to be able to sell them (Roberts-Phelps, G., 2003; Pimonenko et al., 2021; Pimonenko et al., 2021; Novikov, 2021a; Biewendt et al., 2021; Niftiyev et al., 2021).

Customer-oriented approach has recently become significantly relevant and for successful businesses is becoming a leading concept of doing business. The main advantages of the customer-oriented approach as a paradigm of modern business:

- unique competitive advantages are quite difficult to create due to new technologies, range, increase of operational efficiency and decrease of prices, because these elements are copied rather quickly;

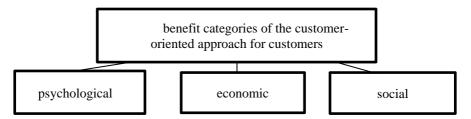
- the attitude to the client cannot be created "under the copier", it is developed over the years and acts as an integral part of corporate culture.

The customer-oriented approach emerged as a product of the evolution of the concept of interaction marketing and marketing management, because this type of marketing combines the main features and characteristics of concepts, complemented by an understanding of the specifics of their implementation in customer (consumer) orientation.

Customer focus should lead to increased productivity and development of the company. If there is no additional income from quality service, then there is no customer focus. Failure to understand this fact leads to inefficient use of resources, ie additional costs (Anderson, K., Kerr, C., 2002). The main entity that implements a customer-oriented approach in the organization is its staff. Customer-oriented staff is a set of knowledge, skills, abilities, which due to the appropriate motivation, values, guidelines and personal qualities of employees contribute to the formation of certain behaviors, establishing and maintaining relationships with customers to obtain the desired result (Bouchetara et al., 2020; Zolkover and Georgiev, 2020;

Nemmiche et al., 2019; Moskovicz, 2019; Kaya, 2020; Starchenko et al., 2021; Zainea et al., 2020;).

Consideration of the customer-oriented approach involves the transition to marketing based on customer-oriented. Customer-oriented marketing is a part of marketing, the main task of which is to focus on the most loyal customers who are able to make a profit for the company and trust it more than competitors. It is to such buyers that it is advisable to use tools and methods that strengthen the customer's positive attitude towards the company (Ruvenny I., 2015).



#### Figure 1 – Benefit categories of the customer-oriented approach for customers

There are three categories of benefits of a customer-oriented approach for the customers themselves, namely:

- psychological - close communication with the company;

- social - friendly relations with staff;

- economic - receiving discounts, various bonuses, individual service and goods that are tailored to a particular consumer.

The benefits of a customer-oriented approach for companies should also be highlighted, in addition to gaining competitive advantages, additional profits and market success (Greco and Matta, 2021; Khaliq et al., 2021; Novikov, 2021b; Dzwigol, 2020; Shkarlet et al., 2019; Fila et al., 2020; Kordos, 2019; Partlova et al., 2020; Us et al., 2020; Letunovska et al., 2020; Prudnikov and Nazarenko, 2021; Antonyuk et al., 2021; Tiutiunyk et al., 2021). Establishing long-term trust with customers allows you to reduce transaction costs of market transactions: information retrieval, contracting, measuring product quality, protection of property rights and protection against dumping and aggressive behavior of firms and customers. The application of a customer-oriented approach in the activities of Ukrainian enterprises is the key to strengthening their competitive position, which is achieved through the stabilization and expansion of the customer base. Qualified application of the clientoriented approach gives the chance to provide qualitative efficiency, quantitative efficiency, profitability and economy of administrative activity.

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Наукове видання

## БІЗНЕС-ЕТИКА ТА ЛІДЕРСТВО

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